

The Federal Home Loan Bank System...

...and its Role in Preparing the Banking Sector for Rising Rates

December 2015



Today's Topic "Bank"

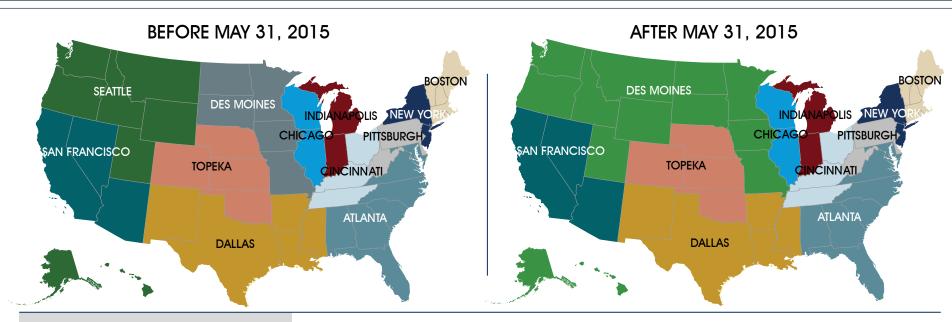
- » Federal Home Loan Bank (FHLBank) System
- » Debt Issuance Program
- » Member Balance Sheet Trends
- » Member Borrowing Trends
- » Cautions & Considerations



FEDERAL HOME LOAN BANK SYSTEM



The Federal Home Loan Bank System



FHLBNY SECOND DISTRICT

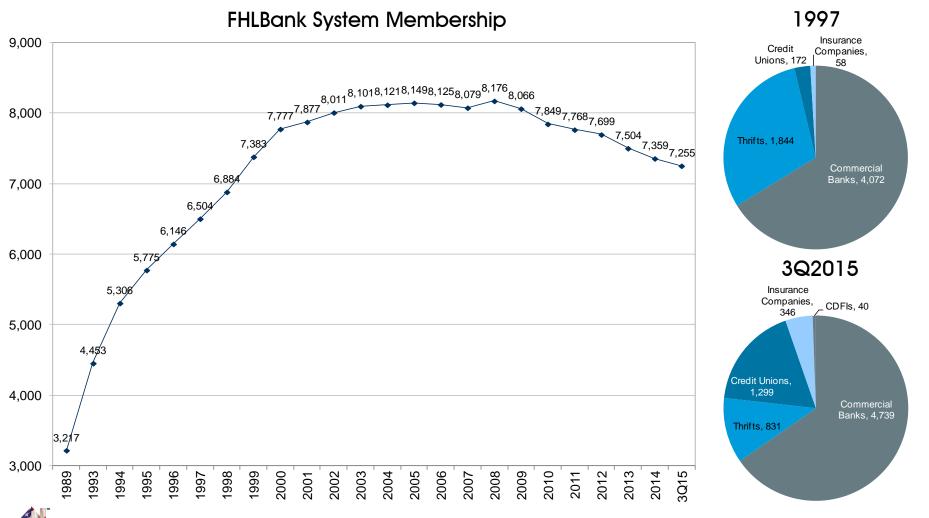


FHLBNY

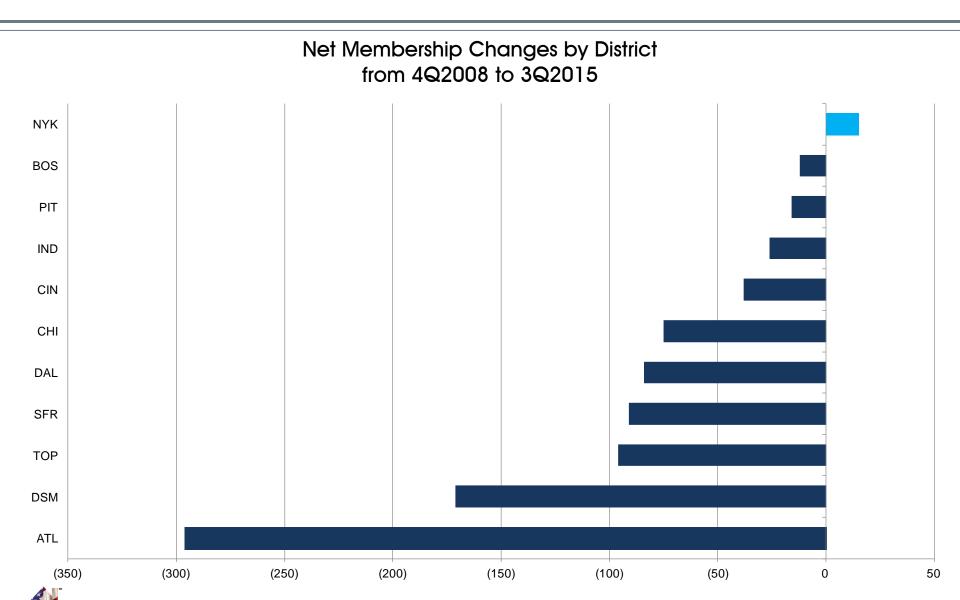
- » Government Sponsored Enterprise (GSE) created by Congress in 1932 as a result of the Great Depression and its effects on the housing market
- » Primary business is extending credit to banks, thrifts, credit unions and insurance companies
- » 11 Federal Home Loan Banks across the United States all registered with the SEC and regulated by the Federal Housing Finance Agency (FHFA)
- » Each Federal Home Loan Bank is an independent cooperative, owned by its members, who purchase stock in the Federal Home Loan Bank
- » The total membership as September 30, 2015 was 7,255 institutions
- » The total Advances to members systemwide as of September 30, 2015 was \$591 billion

FHLBanks Number of Members

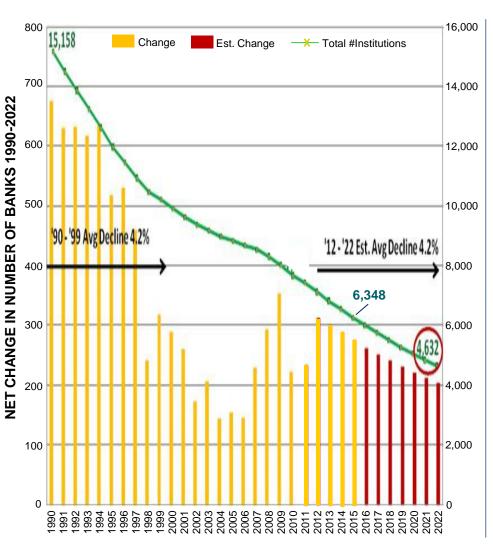
The number of Members in the System accelerated post FIRREA, plateaued and has begun to decline.



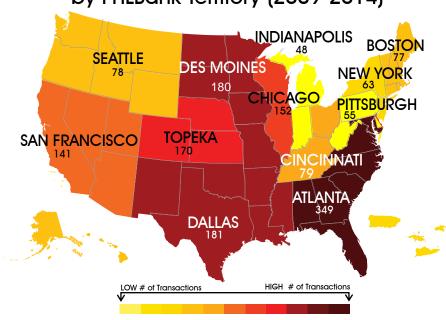
FHLBanks: Membership Changes



Consolidation in the Banking Industry



Number of Institutions Selling History by FHLBank Territory (2009-2014)



Drivers for financial institutions to sell

- 1. Increased regulatory pressure
- Rising operating expenses (technology, regulatory, human resources, etc) and shrinking net interest margins
- 3. Limited access to capital
- Lack of growth opportunities due to intense competition
- 5. Lack of diversified income streams

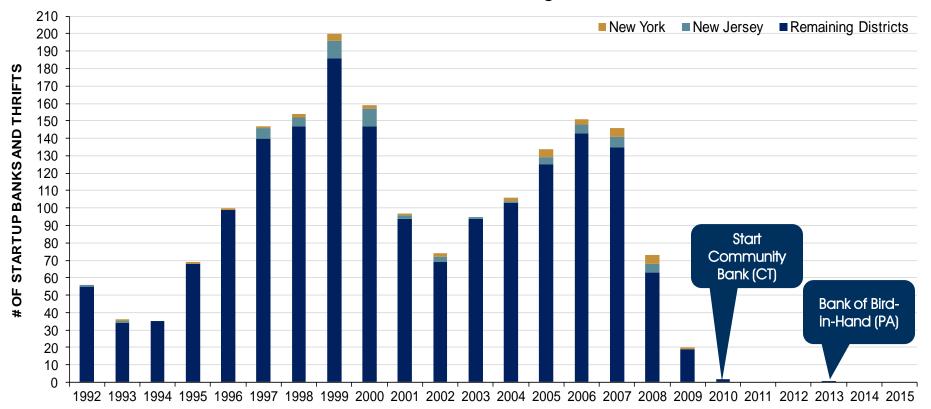
- Strategic Alliances: expansion into new businesses & new markets
- 7. Favorable trading multiples
- 8. Heavy insider ownership and private equity interest
- 9. Fear of accounting change
- Board dynamics (fatigue, liability, retiring CEO)





Startup Banks Have Been Non-Existent 1992 – YTD 2015

Nationwide a De novo charter was granted in November 2013. This marks the first De novo charter granted since 2010.

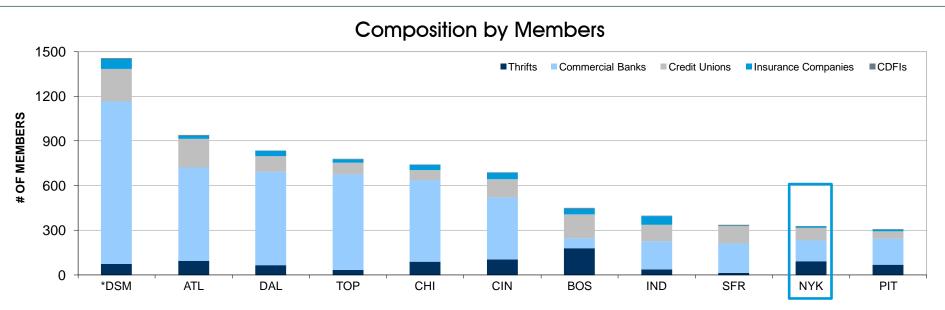


- » Regulators appear reluctant to approve new charters
- » Raising capital is challenging with expected returns shrinking
- » Recovery in the economy has not created demand for new banks
- » Regulators appear to want investors to infuse capital into existing banks versus De novos

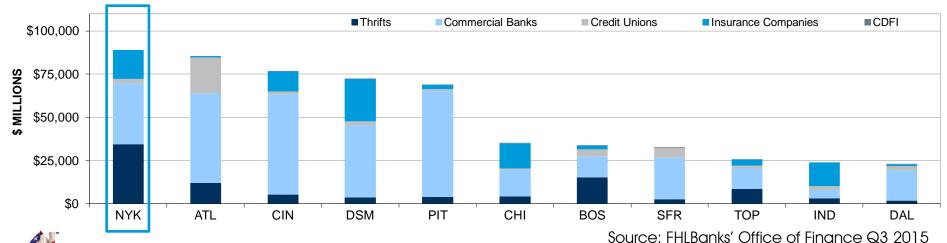


Nationwide includes NY& NJ Source: SNL Interactive, De novo Statistics

FHLBank System Comparison

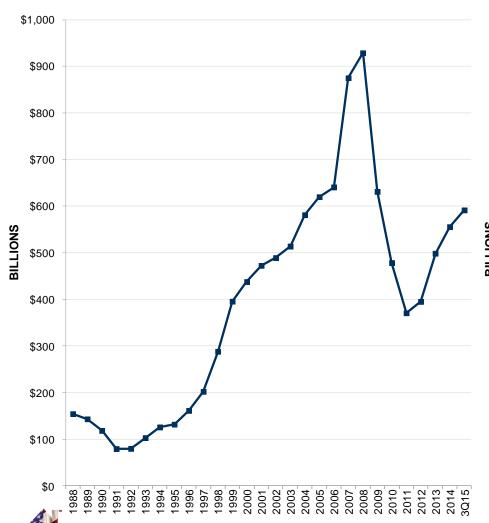




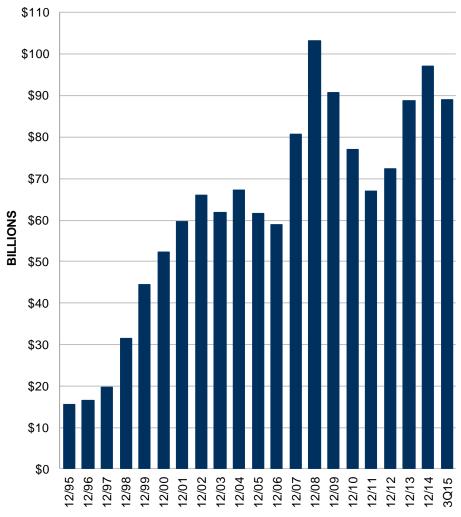


Federal Home Loan Bank Advances

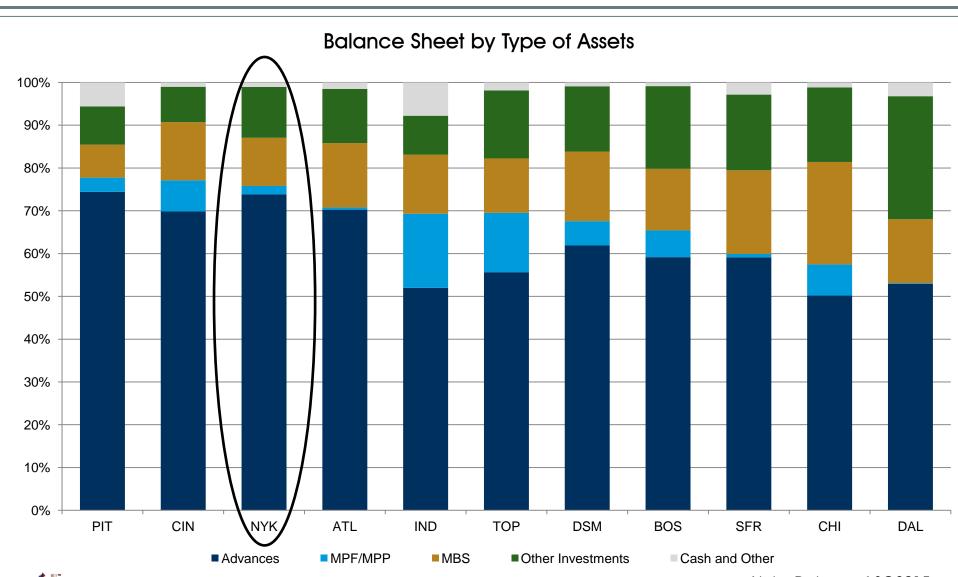




Federal Home Loan Bank of New York (FHLBNY) Advances (1995–3Q2015)



Core Mission Assets Continues to Be a Focal Point With the FHFA





Note: Data as of 3Q2015

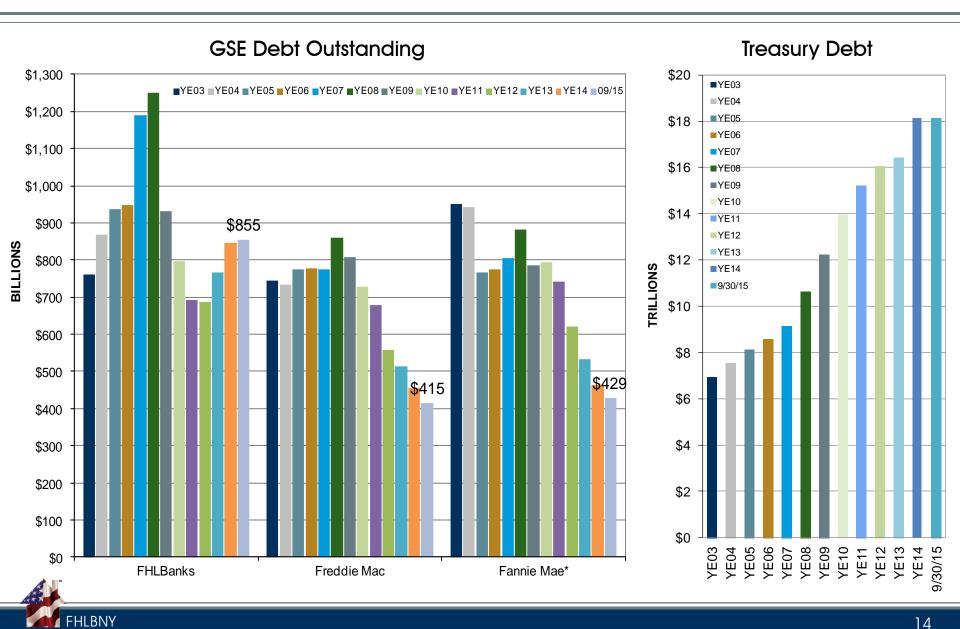
DEBT ISSUANCE PROGRAM



U.S. Based "AAA" Rated Institutions

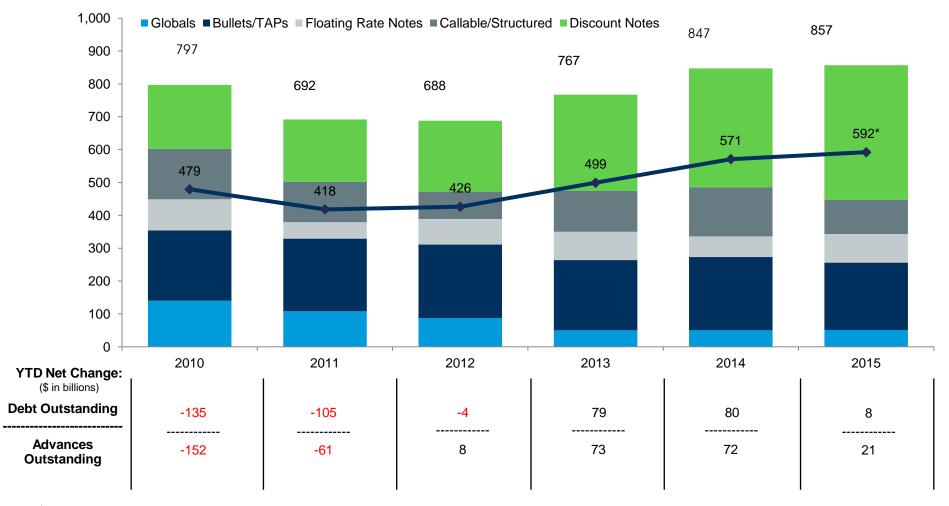
	<u>S&P</u>		<u>Moody's</u>		<u>Fitch</u>	
Financials Institutions - Insurance	Fin. Strength Rating	Outlook	Fin. Strength Rating	Outlook	Fin. Strength Rating	Outlook
Northwestern Mutual Life Insurance Co	AA+	Stable	Aaa	Stable	AAA	Stable
New York Life Insurance Co	AA+	Stable	Aaa	Stable	AAA	Stable
Teachers Ins. and Annuity Assoc. of America	AA+	Stable	Aal	Stable	AAA	Stable
TIAA-CREF Life Insurance Co.	AA+	Stable	Aal	Stable	AAA	Stable
United Services Automobile Association	AA+	Stable	Aaa	Stable	AAA	Stable
Financial Institutions - Banks	Long-Term Rating	Outlook	Long-Term Rating	Outlook	Long-Term Rating	Outlook
Depository Trust Company (The)	AA+	Stable	Aaa	Stable	-	-
- ederal National Mortgage Association	AA+	Stable	Aaa	Stable	AAA	Stable
ederal Home Loan Mortgage Corp	AA+	Stable	Aaa	Stable	AAA	Stable
Federal Farm Credit Banks	AA+	Stable	Aaa	Stable	AAA	Stable
ederal Home Loan Banks	AA+	Stable	Aaa	Stable	-	-
ederal Home Loan Bank of Cincinnati	AA+	Stable	Aaa	Stable	-	-
ederal Home Loan Bank of Dallas	AA+	Stable	Aaa	Stable	-	-
ederal Home Loan Bank of Des Moines	AA+	Stable	Aaa	Stable	-	-
ederal Home Loan Bank of Pittsburgh	AA+	Stable	Aaa	Stable	-	-
ederal Home Loan Bank of Atlanta	AA+	Stable	Aaa	Stable	AAA	Stable
ederal Home Loan Bank of Boston	AA+	Stable	Aaa	Stable	-	-
ederal Home Loan Bank of Indianapolis	AA+	Stable	Aaa	Stable	-	-
ederal Home Loan Bank of New York	AA+	Stable	Aaa	Stable	-	-
ederal Home Loan Bank of San Francisco	AA+	Stable	Aaa	Stable	-	-
ederal Home Loan Bank of Topeka	AA+	Stable	Aaa	Stable	-	-
ederal Home Loan Bank of Chicago	AA+	Stable	Aaa	Stable	-	-
inancing Corporation	-	-	Aaa	Stable	-	-
Private Export Funding Corporation	A+	Negative	Aaa	Negative	AAA	Stable
Resolution Funding Corporation	-	-	Aaa	Stable	-	-
Student Loan Marketing Association	-	-	Aaa	Stable	-	-
ennessee Valley Authority	AA+	Stable	Aaa	Stable	-	-
ndustrial Institutions	Long-Term Rating	Outlook	Long-Term Rating	Outlook	Long-Term Rating	Outlook
exxon Mobil Corp.	AAA	Stable	Aaa	Stable	AA+	Stable
Johnson & Johnson	AAA	Stable	Aaa	Stable	AAA	Stable
Microsoft Corp.	AAA	Stable	Aaa	Stable	AA+	Stable

Strong Presence in Capital Markets



Total Debt Outstanding

Total debt outstanding reflects advance demand from Members.



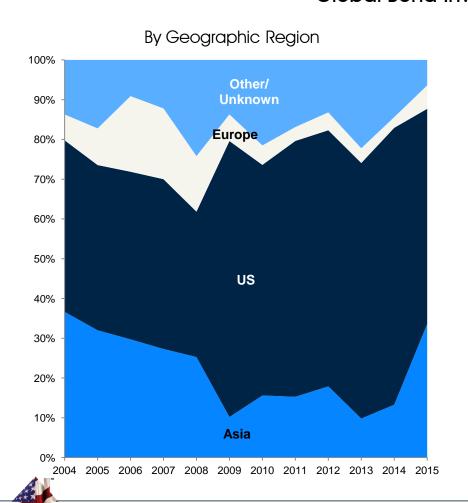


Source: FHLBanks Office of Finance – by settlement date – as of 9/30/15. *As of 2Q15

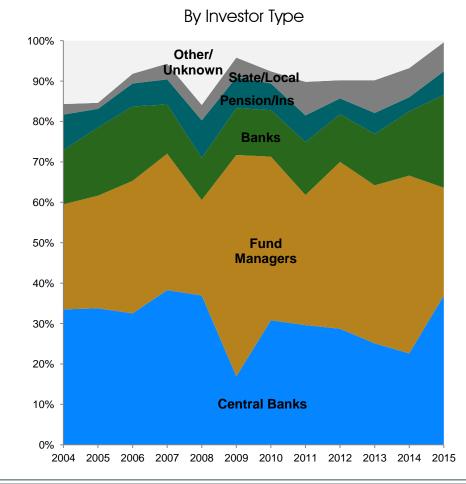
FHLBank Bond Issuance

Investor appetite for FHLBank Bonds remain strong both domestically and abroad.

Global Bond Investor Distribution



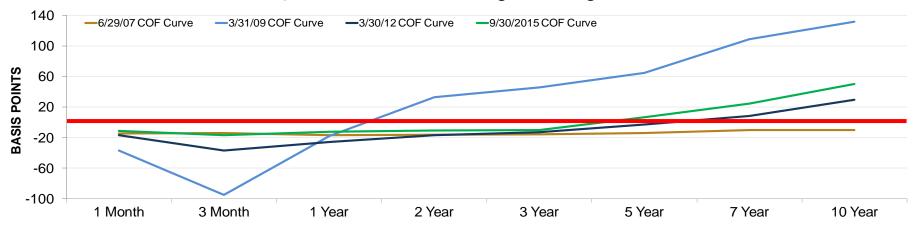
FHLBNY

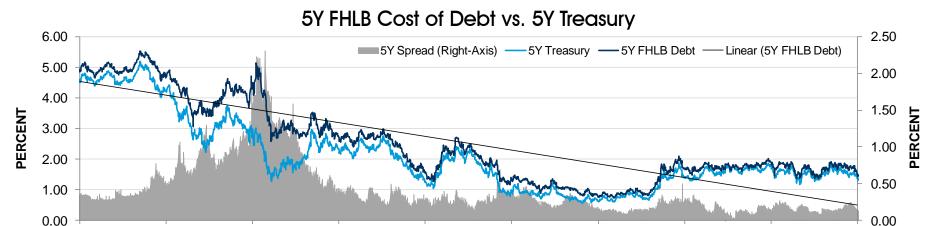


FHLBank Bond Issuance

FHLBank Debt spreads to LIBOR continue to improve and spreads to treasury are historically tight.

History of Consolidated Obligations against LIBOR





9/30/11

9/30/10

9/30/12

9/30/13

9/30/14

9/30/06

9/30/07

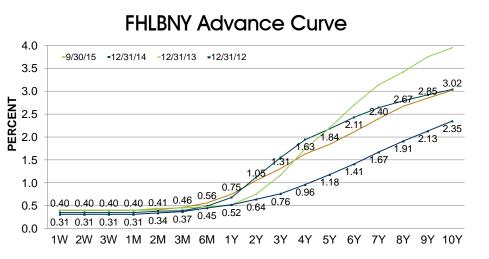
9/30/08

9/30/09

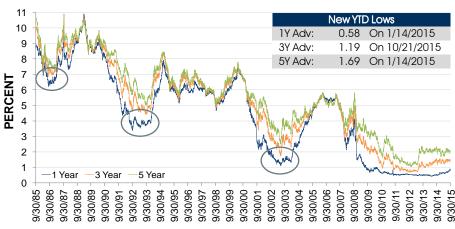
9/30/15

Advance Rates

Advance rates are at historic lows and the shape of the Advance Curve is surfacing opportunities.



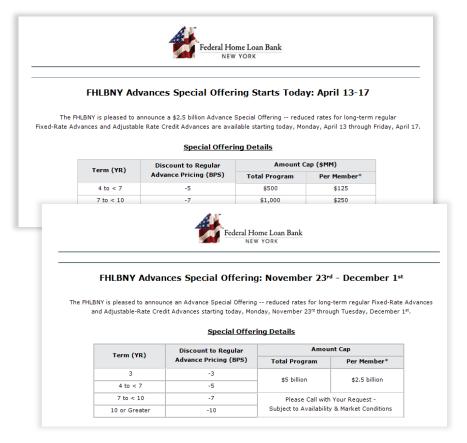
Fixed-Rate Advances are at Historic Lows





FHLBNY Advances Special Offering

The FHLBNY is dedicated to meeting the needs of our region's local lenders. In 2015 the FHLBNY has provided members the opportunity to take advantage of reduced rates for long-term advances with our Advance Special Offerings.



April 2015 Special Offering

TERM (YR)	DISCOUNT TO REGULAR ADVANCE PRICING (BPS)
4 to < 7	-5
7 to < 10	-7
10 and Longer	-10

November 2015 Special Offering

TERM (YR)	DISCOUNT TO REGULAR ADVANCE PRICING (BPS)
3	-3
4 to < 7	-5
7 to < 10	-7
10 or Greater	-10

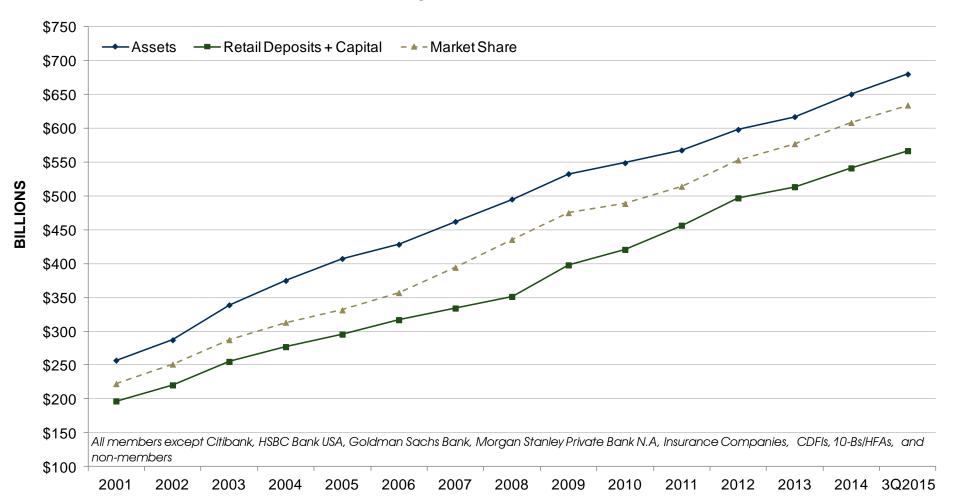


MEMBER BALANCE SHEET TRENDS



Funding Gap Analysis: 2001-3Q2015 Top 35 Borrowers & All Other Borrowers

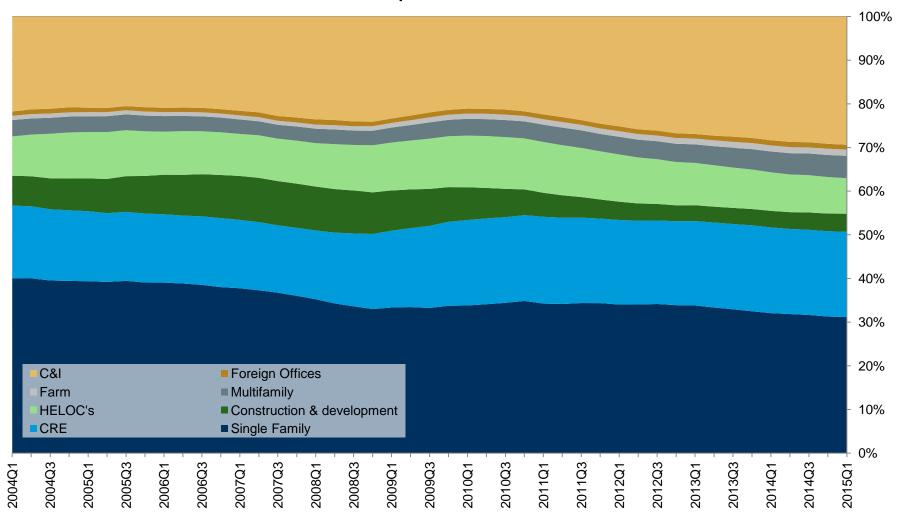
Funding Gap: All Members





Industry-Wide, C&I, CRE, and Multifamily Represent a Larger Share of Assets Versus Ten Years Ago

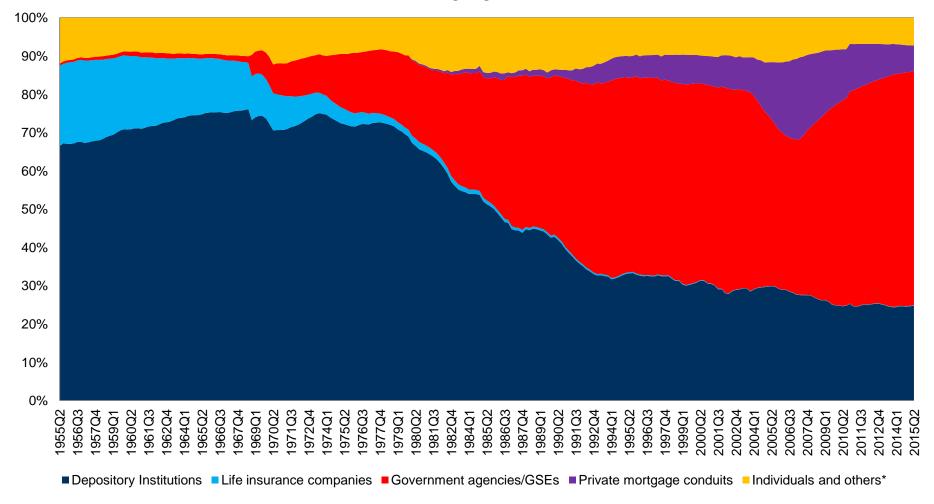
Balance Sheet Composition of All FDIC Institutions





Federal Agencies/GSEs Have Played an Increasingly Significantly Role in the Residential Mortgage Market (61% of \$9.9TR as of Q22015)

Residential Mortgage Market Share



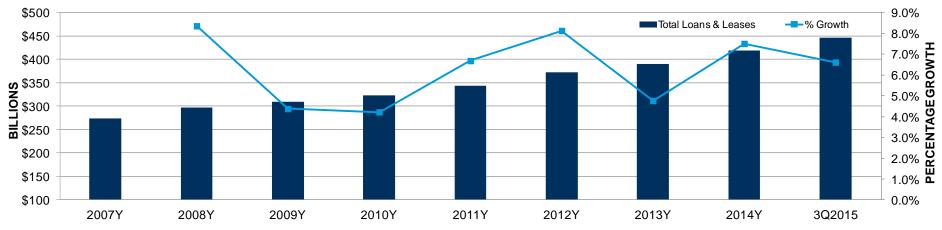
Source: Federal Reserve Board of Governors

^{*} Other holders include: mortgage companies, REITS, State & Local credit agencies/retirement funds, credit unions and finance companies.

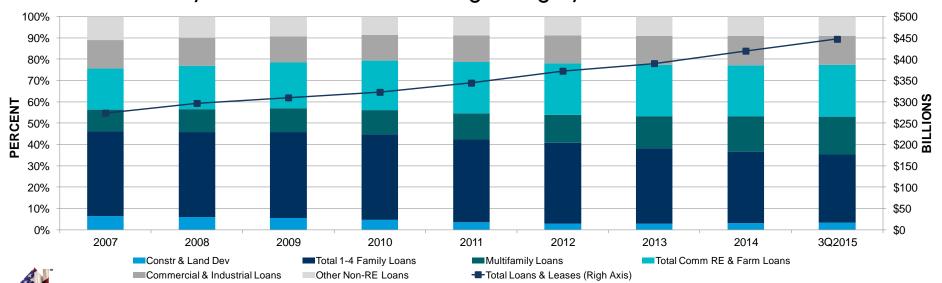


Members' Loan Growth

Year-Over-Year Growth In Members' Total Loans & Leases



Multi-family Loans Is The Fastest Growing Category Of Members' Loan Portfolio





Bank Lending Teams

SUMMARY

Bank lending teams are experienced teams of bankers that service commercial small to mid-market clients, often in metropolitan areas, as part of an ongoing effort to invest in high-growth areas and deliver a broad range of financial products and services to their clients. These teams reach out directly to their clients and have a certain amount of autonomy and independence to make decisions in the field quickly without being mired in bureaucracy. Most teams have expertise in small business lending including multifamily and commercial real estate. Recently, expertise has expanded into structure finance and asset lending. The size of teams can vary greatly from just a few individuals to 15 or 20. The average team consists of 6 to 10 members.

PURPOSE

- » Provide clients with creative structures and highly personalized service
- » Bring business to the clients: moving away from connotations of order tracking when business comes to the bank
- » Increase sales

- » Break the hierarchical mold and close loans as fast as possible
- » Operate on service, not price: These teams do not offer the best rates, but are growing tremendously because small firms want things to get done as soon as possible with the fewest amount of hassles

POSITIVES

- » Business gets done fast (i.e. can close a loan in 30-60 days)
- » Teams have large amounts of autonomy and independence
- » Most decision making can be done in the field and at a local sales office
- » Lending teams report directly to senior management
- » Convenient for the client (i.e. single point of contact)
- » Teams have experience, depth, breadth of knowledge, and brings their relationships with them to their new bank

NEGATIVES

- » Poaching: Banks are poaching lending teams of other banks. This could cause the biggest institution to win out the business
- » This model requires a high concentration of small to mid-sized businesses
- » This model may reach a saturation point
- » Local and political atmosphere can impact growth of small to midsized urban businesses depending on rules, taxes, and regulations imposed. This could cap the amount of lending teams needed
- » Lending teams may have little or any loyalty to their employers



Consider Partnering With Your Local Real Estate Agents

The FHLBNY conducted a survey of members and realtors to discern whether collaboration could improve between lenders and real estate agents to generate more referral business.

Tips to Gain Realtor Referral Business Real estate agents recommended improvement in several areas to help increase their loan referrals:

- » Increase flexibility in mortgage offerings. Have a diverse product suite, as well as the ability to work with the borrower to find a mutually-acceptable mortgage solution. Of course, members will need to do so within their established credit/underwriting and risk management guidelines.
- » Improve speed of pre-approvals/commitments. Implement organizational changes that lead to faster communication back to buyers and their real estate agents.
- » Add availability in the evenings and on weekends. Employ loan originators who are available to assist agents and borrowers during non-business hours — times when agents and borrowers are most likely to be searching for a home.
- » Communicate change and value to real estate agents. Use on-site visits and other educational tools to inform potential customers about your mortgage options, especially after organizational improvements or changes have been made.



lents, with more than half indicating that their

ed 50% or more of their mortgage originations from real agent referrals. The members in this "high referral group" ally had loan officers dedicated solely to the generation of dential mortgages. Interestingly, this "high referral group" spensated their loan officers much the same as the other

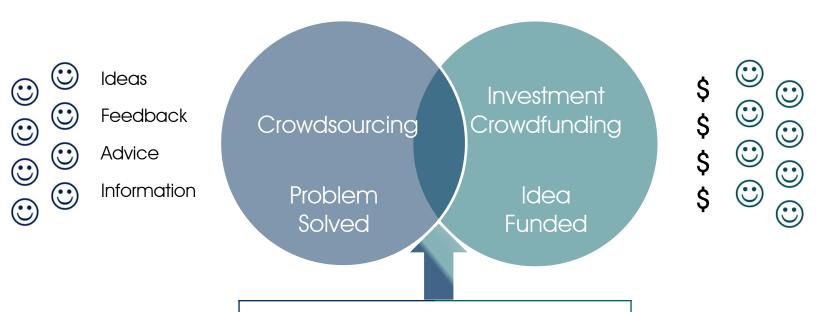
with Cap), or floating rate advances with embedded cap:

state agents reported having an in-house funding source; of hese respondents, only half referred their customers to that deployed by our members, and heightened concern interest rate risk is increasing the volume of these



Crowdfunding

Crowdfunding is the practice of funding a project or venture by raising small amounts of money from a large number of people, typically using an internet portal.



Online Crowdfunding platforms are positioned at the intersection to ensure investors and entrepreneurs collaborate as well as invest



Crowdfunding Has Exploded!

In 2010

There were an estimated

283

Different Crowdfunding Platforms ву 2012

There were an estimated

536

Different Crowdfunding Platforms

- » General Crowdfunding and Real-Estate Crowdfunding platforms are launching at a rapid pace.
- Experts agree, Crowdfunding is destined to accelerate, with at least 15 additional Real-Estate platforms in pre-launch and many more likely planned.
- » New platforms are emerging quickly, particularly sites serving niche markets.

In 2015

There are an estimated

2933

Different Crowdfunding Platforms

118

Are Real-Estate Crowdfunding Sites

85

Are in the US



MEMBER BORROWING TRENDS



FHLBNY's Mission

To advance housing opportunity and local community development by maximizing the capacity of community-based member-lenders to serve their markets.

FHLBNY Lines of Business

The four business lines help meet Members' needs & achieve the FHLBNY Mission.



Advance Characteristics:

TENOR:

» Overnight to 30 years

TERM:

» Fixed-Rate, Floating Rate, Callable, Putable, Forward Starting, or Amortizing

PURPOSE:

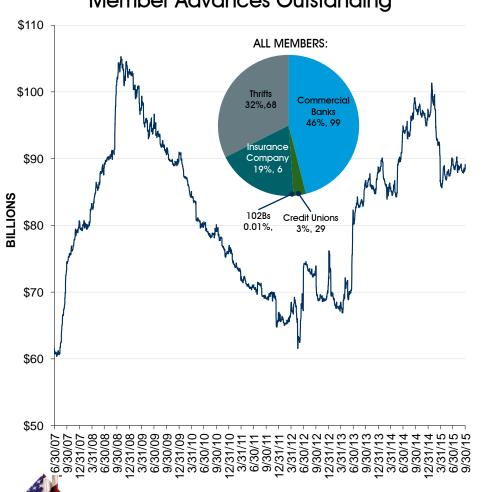
- » Liquidity management
- » Asset/liability management
 - Transactional micro hedges
 - Balance sheet macro hedges
- » Minimizing liability costs
- » Wholesale leveraging
- » Funding retail loan growth
- » Prefunding branches



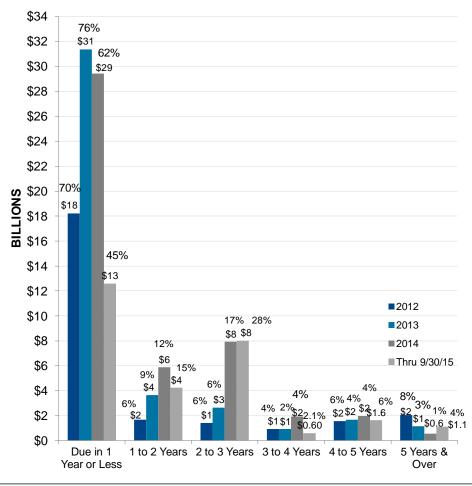
Advance Trends

The growth in member balance sheets and the increased focus on interest rate risk are the main drivers behind member funding preferences.

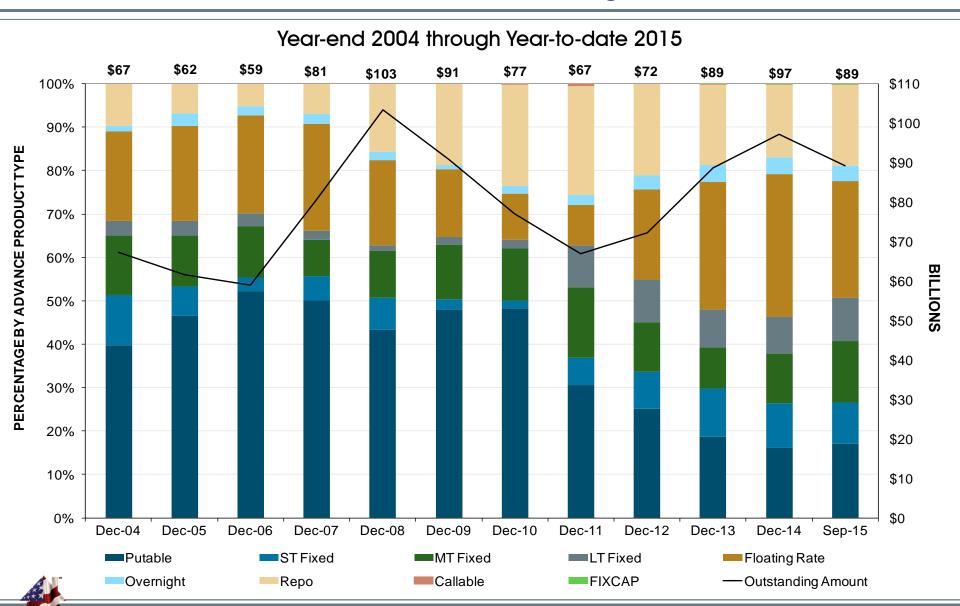
Member Advances Outstanding



FHLBNY Advances Issued & Still Outstanding



Advances Outstanding by Type: Our Advance Book is Becoming More Diverse



FHLBNY

What is Driving Members' Need to Borrow?

Segmenting our markets to better understand our members' needs is essential to designing effective products and strategies

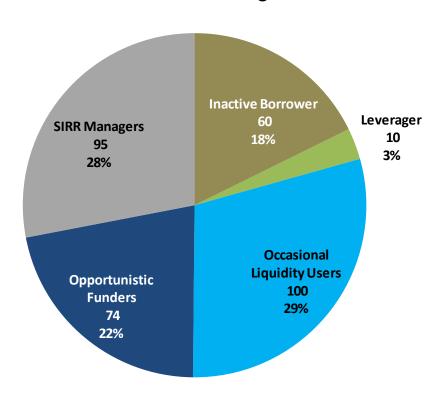
Uses of FHLBNY Advances

- » Liquidity management
- » Asset/liability management
 - Transactional micro hedges
 - Balance sheet macro hedges
- » Wholesale leveraging
- » Funding retail loan growth
- » Prefunding branches

Types of FHLBNY Advances

- » Overnight to 30 years
- » Fixed or floating rate
- » Amortizing or bullet structure
- » Forward starting

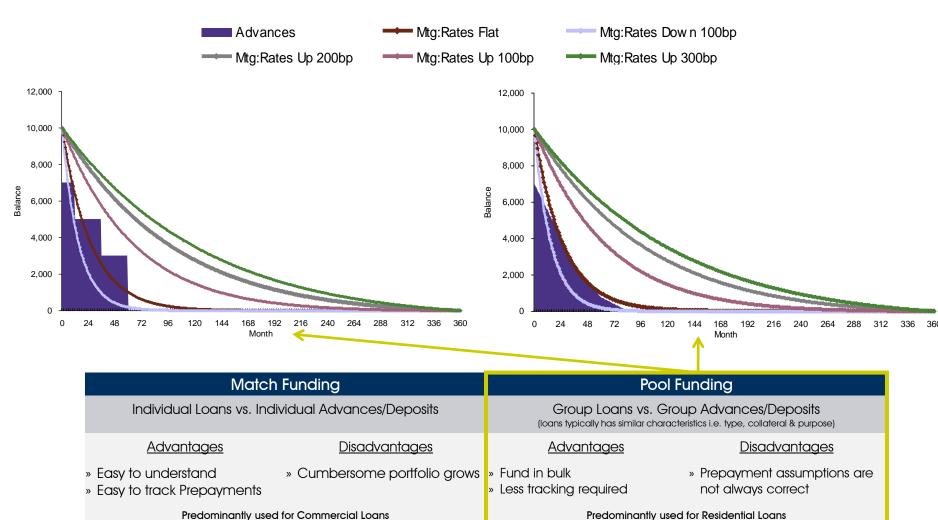
FHLBNY Member Segmentation





How Members Use Advances to Fund Their Balance Sheet





Prefunding Branch Development

WHAT CAN BE DONE TO REDUCE BRANCHING COSTS?

Reduce Operating Construction and Operating Costs

- » Many institutions are opening smaller branches in an effort to reduce construction and operating costs.
- » "New-style" branches— offices that look like retail stores are becoming popular in certain markets.



Branch Pre-Funding

- » An alternative strategy for institutions that are members of the FHLBNY is to use our low-cost advance programs to pre-fund new branches.
- » Branch pre-funding allows members to obtain wholesale funding at desired deposit projections rather than waiting for the deposits to materialize.
- » By borrowing from the FHLBNY you can immediately begin investing the money that you plan to acquire with your expected new branch deposits.

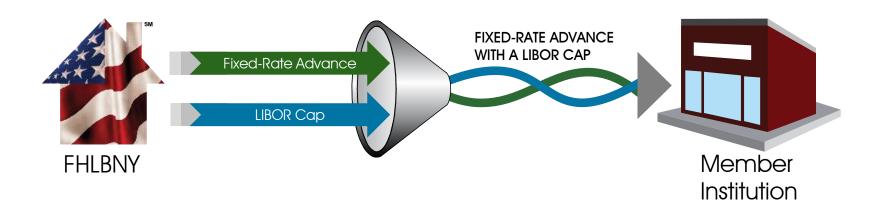


Credit Products

Enhar	Enhance your strategic flexibility with an FHLBNY credit product				
[Overnight Advance				
[Fixed-Rate Advance				
[Fixed-Rate Advance with a LIBOR Cap				
	Amortizing Advance				
[Callable Advance				
	Principal-Deferred Advance (PDA)				
 [Repo Advance				
[Putable Advance				
[Putable Advance with Customized Strike				
<u> </u>	Adjustable Rate Credit (Callable ARCs available as well)				
	Letter of Credit (L/C)/Municipal Letter of Credit (MULOC)				



Fixed-Rate Advance With a LIBOR Cap

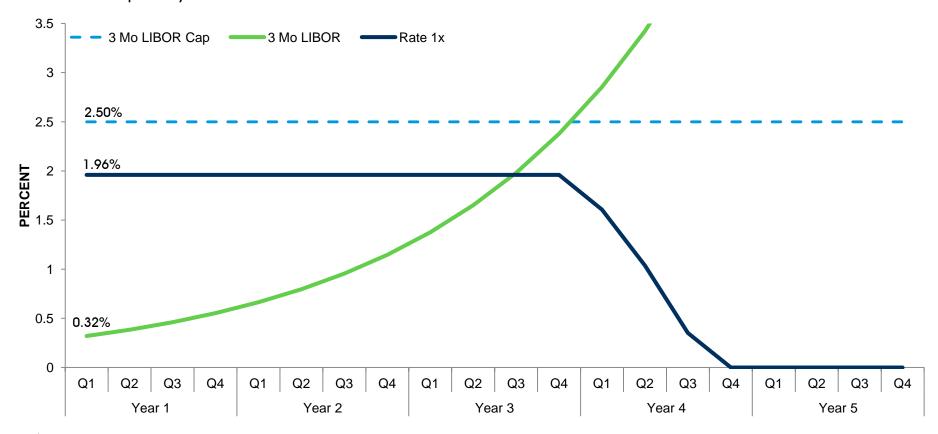


- » The Fixed-Rate with Cap combines a fixed-rate borrowing with an embedded interest-rate cap in which the rate remains fixed but may be reduced quarterly if 3-Month LIBOR rises above the pre-selected cap (with a floor of zero).
- » This product provides long-term funding where a member can extend liabilities, lock in spreads and preserve margins.
- » The feature of the embedded cap will provide additional protection against rising short-term interest rates by lowering an institution's cost of funds as rates rise.



Example: 5 Year Fixed-Rate With Cap 1x Multiplier

In this scenario, the 5-year Fixed-Rate with 1x Cap with a strike of 2.50% would have an initial rate of 1.96%, 17 bps higher than the regular 5-year bullet advance. This illustration demonstrates that this advance rate would decline in a rising rate environment – As indicated below, once 3-Month LIBOR rises and breaches the Cap strike of 2.50% in Q1 of year 4, the Fixed-Rate with Cap would reset on quarterly basis, downward a basis point for every basis point 3-Month LIBOR is above the cap (floored at zero percent). If 3-Month LIBOR sets below the cap strike, the advance would return to its initial rate of 1.96% on the quarterly reset date.





Scenario as of October 6, 2015

The Callable Advance

The Callable Advance is a Fixed-Rate Advance that gives members the option of calling (terminating) the advance on predetermined dates, prior to maturity, without incurring a prepayment fee.

Benefits
Competitively priced
Fixed-Rate for the life of the advance
No prepayment fee when called on specified date
Better cash flow match for fixed-rate mortgages & commercial loans held in portfolio
Take advantage of downward movements in interest rates & steep yield curves
Good hedging tool against mortgage prepayment risk
Whole loan and security collateral is acceptable

Product Features		
Minimum Advance Size:	\$5 million	
Maximum Advance Size:	\$100 million	
Initial Program Size:	\$3 billion	
Final Maturities Available:	3, 5, 7, or 10 years	
Lockout Periods:	1, 2, 3, or 5 years	
Call Options:	Bermudan (quarterly) or European (one-time)	
Interest Payment:	Quarterly based on Actual/360 day count	
Required Option Notification:	9 business days	



Community Development Programs

The popularity of the CI program has been growing, particularly in the New Jersey region as of late, as Members have placed an emphasis on investing in their communities.

COMMUNITY LENDING PROGRAMS TOTAL CI ADVANCES (DAILY AVERAGE) Project specific uses of CIP, UDA & RDA Funds \$5,000 \$4,800 Commercial/Economic Housing \$4,600 Development \$4,400 \$4,200 » Equipment Purchase for » Refinancing of single-family Small Business Expansion \$4,000 mortgages » Debt Refinancing for Small \$3,800 » Financina of housina **Businesses** projects: \$3,600 » Debt Consolidation for - Property acquisition \$3,400 11/8/12 - FHLBNY initiates Disaster Small Businesses Relief Funding program (DRF), \$3,200 - Construction designed for Members to assist in » Handicapped-Accessible \$3,000 rebuilding communities affected - Permanent financina Vans by Superstorm Sandy, FHLBNY \$2,800 - Re-financina » Fire Stations and Trucks allocates \$1B in low-cost funding. \$2,600 Program closed 12/31/13. Renovation/Rehabilitation » Grocery Stores \$2,400 » Retail Stores Home Improvement \$2,200 » Educational Facilities \$2,000 » Healthcare Facilities \$1,800 » Office Buildings \$1,600 \$1,400 » Davcare Centers \$1,200 » Origination of single-family mortgages \$1,000 3/2012 4/2012 4/2012 1/2012 1/2012 1/2012 1/2012 1/2013 1/2013 1/2013 1/2013 1/2013 1/2013 1/2013 1/2013 1/2013 1/2013 1/2013 1/2013 1/2013 1/2013 1/2013 1/2013 1/2013 1/2013 1/2014

Eligible Uses of Community Lending Program Funds

Community Investment Program (CIP)

- » Housing for families/individuals with incomes at 115% or less of the area median income
- » Finance facilities that benefit low- and moderateincome households:
 - Provide services or permanent jobs for households with incomes at 80% or less of the area median income
 - Located in neighborhoods where at least 51% of the households have incomes at or below 80% of the area median

Rural Development Advance (RDA)

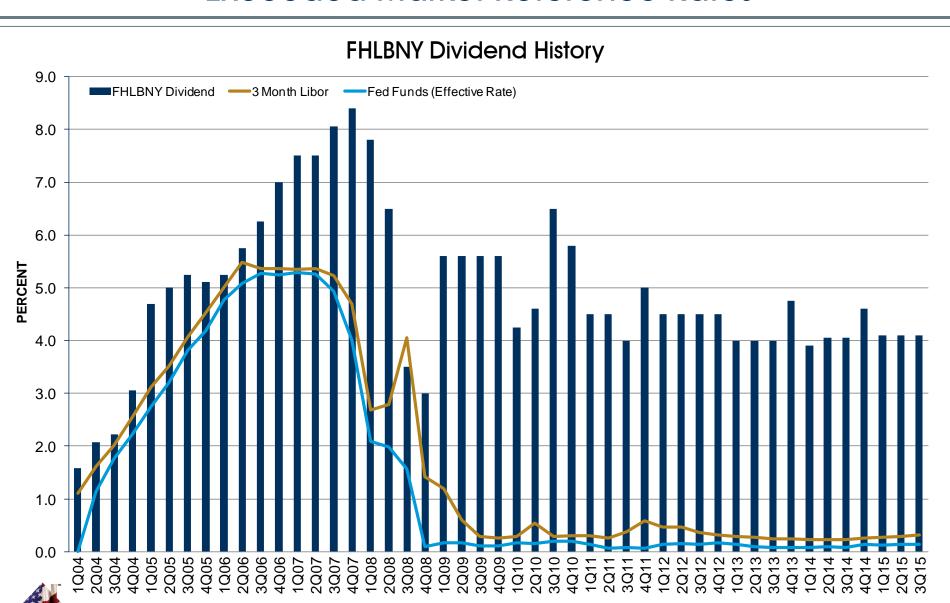
- » Finance Economic Development projects that benefit individuals or families at or below 115% of the area median income
 - Project being financed must reside in a location (unit of general local government) with a population less than 25,000

Urban Development Advance (RDA)

- » Financing for Economic Development projects that benefit individuals or families at or below 100% of the area median income
 - Project being financed must reside in a location (unit of general local government) with a population greater than 25,000

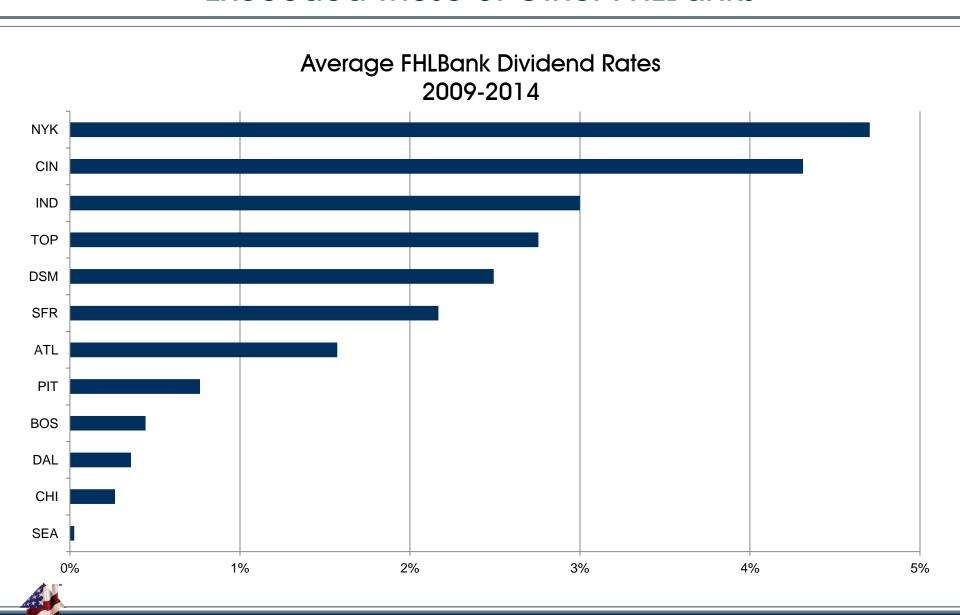


Our Dividends Have Been Reliable and Exceeded Market Reference Rates



FHLBNY

FHLBNY Dividend Returns Have Also Consistently Exceeded Those of Other FHLBanks

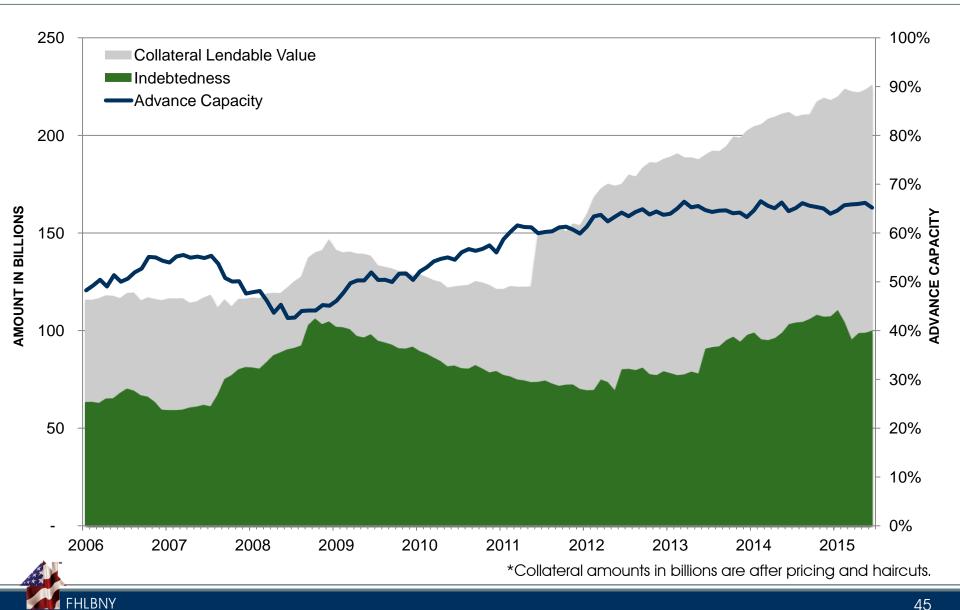


FHLBNY

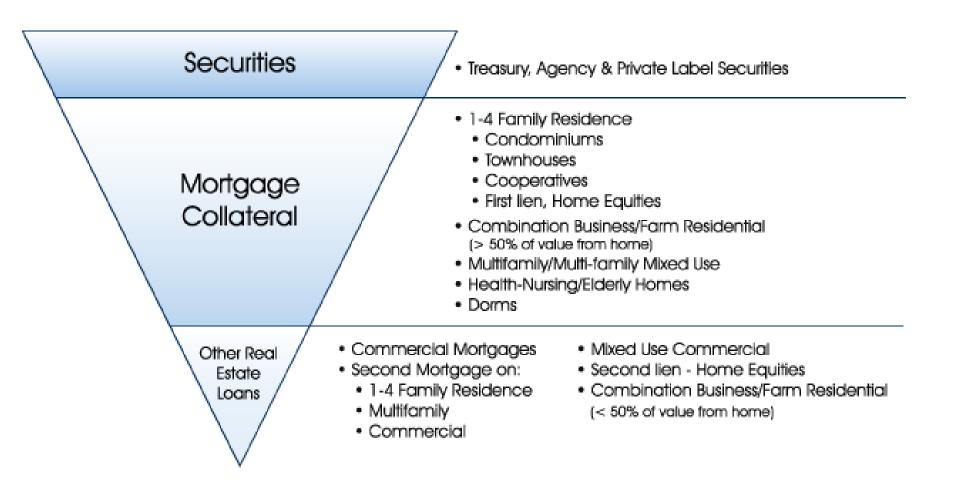
CAUTIONS & CONSIDERATIONS



In General, Members Prefer to Maintain **Higher Advance Capacity Levels**



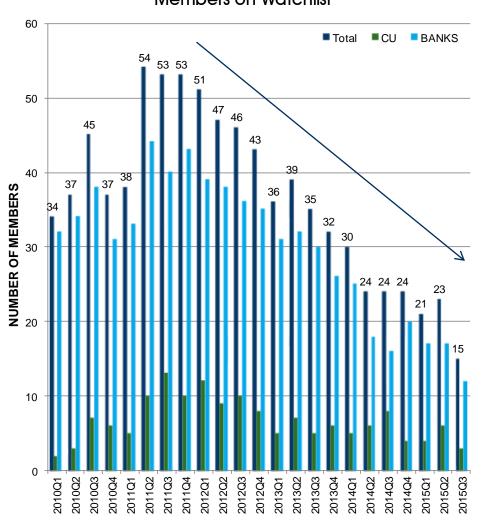
FHLBNY Eligible Collateral





Reduction in the Number of Members on the Watchlist Points to Improving Financial Health

Members on Watchlist



MEMBERS' FINANCIAL UPDATE

Earnings: Despite growing loan demand, margin pressure, persists negatively impacting earnings

Capital levels: remained strong for the majority of our members

Liquidity: On average, loans growing at a slightly faster pace than deposits, though members remain highly liquid

Asset quality: steady improvement across the board; while credit costs remain elevated actual losses remain low,



FHLBNY Banks' Credit Rating Trend (1Q2010 – 3Q2015)

LIQUIDITY - 10%

- 1) Loans to Deposits
- 2) Liquid Assets / Liabilities

ASSET QUALITY - 35%

- 3) Charge Offs / Loans
- 4) NPLs / Total Loans
- 5) 30-89 PD / Total Loans

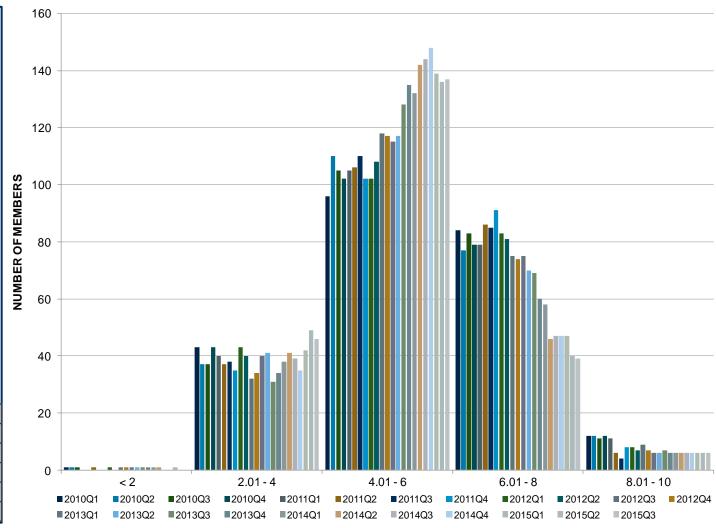
CAPITAL ADEQUACY - 35%

- 6) Texas Ratio
- 7) Leverage Ratio
- 8) Tier 1 RBC Ratio
- 9) Total RBC Ratio

Earnings - 20%

- 10) NIM
- 11) ROA
- 12) ROE
- 13) Efficiency

FHLBNY Credit Score Legend		
1 - <2	Excellent	
2-3	Very Good	
4-5	Average	
6	Special Mention	
7-10	Watchlist	





Lending Considerations

Borrowing potential (FHLBNY) credit limits

- » Maximum overall exposure limit is 50% of member total assets
- The ability to borrow non-repo advances above 30% of member assets will be subject to meeting certain eligibility criteria:
 - Financial condition
 - Sufficient eligible collateral discounted by market value adjustments (haircuts) and collateral maintenance levels
 - Compliance with collateral reporting requirements

Borrowing limitations

- » Members who fail to comply with reporting or documentation requirements
- » Members that exhaust their available eligible collateral
- » Members reaching credit policy model limits
- » Members that fall below adequately capitalized:
- » The Credit Policy & Review department will take action to limit the risk to the FHLBNY. Examples include limitations to:
 - Restricted to Short Term Advances Only
 - May be subjected to more stringent collateral requirements
 - May be required to submit a capital plan
 - May be required to receive approval of member's primary regulator to continue accessing advances



Housing and Community Lending

Help turn home-ownership and community development dreams into reality Community Lending Programs Community Investment Program (CIP) Rural Development Advance (RDA) Urban Development Advance (UDA) Affordable Housing Program (AHP) First Home Clubsm



The Affordable Housing Program

A STRONG COMMUNITY PARTNER

- » 10% of FHLBNY net income is earmarked for AHP projects
- » Provides subsidies to support the creation and preservation of housing for lower income families and individuals
- » Members apply in conjunction with community groups

- » Applications must support the purchase, construction, or rehabilitation of owner-occupied or rental housing
- » Competitive program

Affordable Housing Program Activity in New Jersey (since 1990)

Number of Grants Awarded: 456

Total Grant Dollars Awarded: \$146,700,586

Total Units of Housing: 18,969

Total Estimated Development Capital: \$2.93 billion





First Home Clubsm Overview

Provides down payment and closing cost assistance to first time homebuyers

First Home Clubsm

REQUIREMENTS:

- Household income cannot exceed
 80% of area median income
- » Member establishes dedicated deposit account and extends mortgage loan
- » Household must save for a minimum of 10 months
- » FHLBNY matches household savings4:1 up to \$7,500 per unit
- Must participate in first-time homebuyer counseling (minimum of 6 hours)
- » Residential 1-4 family







BENEFITS:

- » Creates homeownership opportunities
- » Provides residential lending opportunities
- Increases banking relationships
- » Enhances CRA credit
- » Creates partnerships with local non-profit organizations
- » Enhances public relations and community position



Mortgage Partnership Finance® Program



Improve your competitive position with the Mortgage Partnership Finance Program (MPF®)

- » Transfer interest-rate risk to FHLBNY
- » Maintain customer relationship
- » Retain or release servicing
- » Eliminate holding 30yr FRM in your own portfolio
- » Receive servicing & credit enhancement fees





Continuous Educational Outreach Initiatives

We provide relevant education, emerging topics, and trends to our Members.

FHLBNY Resource Center — Created to Help You Maximize Your Membership

Gain access to educational information and various tools to help address your institution's unique set of challenges, such as:

- » Managing interest rate risk
- » Increasing profitability
- » Increasing Net Interest Margin
- » Locking in spreads to preserve margins
- » Mitigating Net Interest Income at Risk and Economic Value of Equity at Risk
- » Achieving asset/liability management goals without increasing the size of the balance sheet

Through the FHLBNY Resource Center you can also request a Member-Director Education Session

This program is specifically created for our Members' Board of Directors and managers, and is customized to address their specific needs and concerns, as well as a wide range of issues commonly faced by most community lenders.

Examples of the materials you can find:

- » Strategy articles
- » Presentations, Tutorials and Webinars
- » Workshops and Tools
- » Fact Sheets and Other Information

Take advantage of this readily available center by visiting: www.fhlbny.com/members/resource-center



66 As long as markets remain open, and a member has pledged sufficient qualifying collateral and is willing to purchase the requisite amount of capital stock, the FHLBNY will always continue to lend to our members to help you meet your community's needs. 99

> José R. González President and CEO



Advancing Housing and Community Growth

Adam Goldstein

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